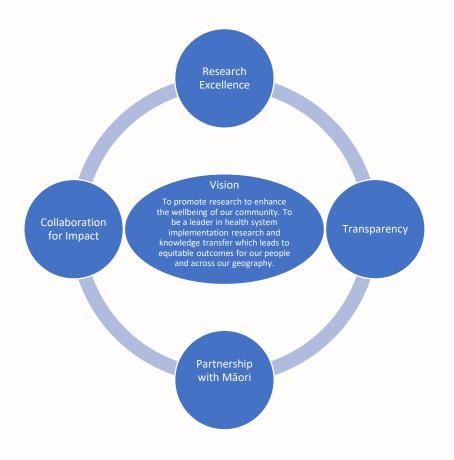


# Canterbury and West Coast Health System Research Strategy 2020-25

#### Vision

To promote research which supports our service delivery to enhance the health and wellbeing of our community – by informing decisions and changes to policy, practice or systems. The transalpine Canterbury and West Coast partnership to be a leader in health system implementation research and knowledge transfer which improves the health and wellbeing of our population and which leads to equitable outcomes for our people and across our geography.







# How will we approach this?

#### Strategies

- 1. Invest and prioritise in research that focusses on equity across peoples and geography
- 2. Accelerate development of pathways and policies that enable translation into practice
- 3. Create a vibrant research environment in Canterbury and the West Coast which attracts and retains staff
- 4. Build staff capability/competence for health service implementation research
- 5. Enhance collaborations with health system partners across our region
- 6. Embed research into organisational practice and culture.
- 7. Advance innovative ideas into commercial opportunities

#### What actions do we need to take to deliver on this vision?

#### 1. Invest and prioritise in research that focusses on equity across peoples and geography

- Identify areas of greatest need/opportunity to improve the health and well-being of our populations
- Form partnerships with iwi, hapu and communities to set priorities for Māori health research to address the needs
- Establish some transalpine priority areas for research
- Implement a collaborative governing body inclusive of Māori and priority populations to provide leadership across a strong strategic research agenda.
- Commit to a fixed budget to fund research activities appropriately
- Monitor and evaluate research outcomes against priority areas
- Establish a mechanism to review benefits realised to inform translation and future investment decisions
- Integrate research activities to enhance capacity, create supports and avoid duplication or non-alignment

Measure: The number of research outcomes across priority areas.

#### 2. Accelerate development of pathways and policies that enable translation into practice

- Enable rapid adoption by understanding and removing barriers to translation.
- Support and enable wide dissemination of research findings across the health system



- Facilitate collaborative co-design between clinicians and researchers around translation
- Make findings from research easy to discover and access
- Early engagement/involvement with healthcare providers, priority populations and communities

## Measure: The number of research-based Health Pathways in use

*3. Create a vibrant research environment in Canterbury and the West Coast which attracts and retains staff* 

- Build on existing/develop mechanisms to celebrate/showcase research results and translation into practice.
- Provide timely, effective and accessible support structures for research applications – a one stop shop
- Identify and report KPIs for research administration
- Create opportunities for collaborative research across disciplines and specialist skills.
- Empower staff to translate and adopt existing research evidence, both national and international
- Foster a culture of sharing information

**Measure:** The proportion of staff actively involved in health delivery research and collaborations

# 4. Build staff capability/competence for health research

- Include a statement on research and improvement in every job description.
   Educate staff on research/quality improvement support mechanisms available to them.
- Provide educational opportunities to build capability particularly in disciplines traditionally less active in research eg allied health
- Invest in service delivery evaluation
- Provide incentives for research activity
- Develop and implement research KPI's for senior positions where appropriate

**Measure:** The proportion of individuals and departments completing professional development in health delivery research.

## 5. Enhance collaborations with health system partners across our region

- Strengthen engagement with tertiary education providers
- Partner with HRC to become a Pilot for Collaboration Health Delivery Grant
- Create new partnerships with industry, consumers, other health sector agencies



- Partner with Te Papa Hauora to drive actions which enhance collaborative research processes across our region – for example review of Māori consultation process
- Progress a collaborative IRB for ethical review which is outside of HDEC
- Build innovative partnerships with consumers and communities

Measure: The number of outcomes from Te Papa Hauora

6. Embed research into organisational practice and culture.

- Clearly define, embrace and value a range of research approaches and methodologies which are fit for purpose and rigorous eg clinical research, quality improvement studies, technology assessments, service delivery evaluations, system performance.
- Communicate and socialise these definitions widely

**Measure:** All changes of practice are delivered on a base of a strong evidence.

7. Advance innovative ideas into commercial opportunities

- Remove barriers to innovation and support commercialisation of IP
- Ensure that the role and opportunities presented by *Via Innovations* are more widely understood, appreciated and integrated within the wider Canterbury Innovation Ecosystem
- Learn from/work with other commercialisation entities within Canterbury

Measure: The number of intellectual property agreements.

#### *Linking our values with the NZHRS principles*

	Care and respect for others Manaaki me te whakaute i te tangata	<ul> <li>Partnership with Māori</li> <li>Collaboration for Impact</li> </ul>
	Integrity in all we do	
	Hāpai i ā mātou mahi katoa i runga i te pono.	<ul> <li>Transparency</li> </ul>
	Responsibility for outcomes	•Research Outcomes
	Te Takohanga i ngā hua.	